

Rocky Mountain

Rocky Mountain Association of Higher Education Facilities

Views

Officers



Summer 2002

President's Message

It is hard to believe that my year as President of RMA is almost over. A lot has happened in the past year which has impacted all of us professionally and personally. I am grateful that I had the opportunity to lead this organization over the past year. It has been a real pleasure in that facilities professionals are self-starters and just want to get the job done in a professional, customer oriented manner.

RMA has instituted some changes in the by-laws which we will vote on in September. These changes keep our by-laws consonant with the international organization and also provide for a new position historian, to provide continuity from one year to the next. This year the Board also approved a special assistant for the 1st Vice President to make it easier to host our annual meeting and conference. The position is a three to five year commitment and is to provide the continuity with our business partners and host institutions from one conference to the next.

One thing that we have not done well over the past several years is to take advantage of the scholarships offered by RMA and APPA. Often times RMA has not had enough scholarship applicants to meet the number of scholarships available. The Institute for Facilities Management and the Leadership Academy are excellent educational programs that provide the tools necessary to improve the quality of our profession. The scholarship application form will be in the November and February newsletters. We are also in the process of putting it on the RMA website so if you are interested please apply. The applications will be considered at the RMA mid-year Board meeting in March or April 2003.

Last, I would like to thank all of the Board and Committee members and the two special assistants, annual meeting coordinator and small college representative, for their assistance, advice and participation this past year. There is no doubt why RMA is one of, if not the best, better regions within APPA.

It has been great and my thanks also go out to all the members who truly make a difference on the college and university campuses throughout the region. Good luck to our incoming President, Steve Baldick, University of Calgary. I know you will support him as you have supported all of the past presidents.

I look forward to seeing you at our 50th Annual Conference in Banff, Alberta, Canada, and saying thank you personally. The conference Committee has done a terrific job and it looks like this will be another excellent conference. The educational programs and the companion programs will definitely allow those who participate to reach our "Higher Expectations." See you on September 15, 2002.

"I don't know what your destiny will be, but one thing I do know: The only ones among you who will be really happy are those who have sought and found how to serve."

Albert Schweitzer



Paul F. Smith

inside...

State/Providence Report
Editor's Corner



APPA Calendar of Events

- September 4 – 7
The National Association of Women in Construction 2002 Conference – Nashville, TN
- September 8 – 12
APPA's Institute for Facilities Management Norfolk, VA
- September 15 - 17
RMA Annual Meeting
Banff, Alberta CANADA
- September 18 – 20
2002 Environmental Innovations Summit
Crystal City Hilton, Arlington, VA
- September 23 – 27
Boiler Plants for Central & District Heating Systems
Madison, WI
- September 25 – 27
Facilities/Infrastructure Certification Program
Boston, MA
- September 29 – October 2
ICMA Annual Conference
- October 7 – 9
Labs21 2002 Annual Conference & Technology Fair
Durham, NC
- October 9 – 11
Custodial Management Association of Texas Annual Conference
Corpus Christi, TX
- October 15 – 17
Preventive Maintenance & Repair of Building and Grounds
Madison WI
- October 28 – November 2
Construction Project Management Short Course I
Arizona State University
- November 7
Moldy Schools with Dr. Don Figley, P. Eng
Calgary Alberta CANADA
- November 10 – 13
114th NARUC Annual Convention
Chicago, IL
- November 13 – 15

Don't Ever Miss Your Anniversary!

Wise words! In September of 2003 we will be celebrating the 50th Anniversary of the Rocky Mountain Association of Higher Education Facilities Officers. The Arizona State University Host Committee is already busy tending to the work that will assure that this will be a memorable experience and a fitting tribute to RMA's 50th. We have selected picturesque Sedona, Arizona as the site and will be headquartered at the Sedona Hilton, an all suite resort, nestled at the base of the Red Rocks in Oak Creek. Surrounded by the pinon studded Coconino National Forest, awe inspiring Red Rock formations, and ancient Sinaqua ruins the site promises to be a fitting locale for our 50th anniversary spectacular, Golden Prospects, September 17-20, 2003.

In the coming months you will be hearing more as we eagerly look forward to showing you the best of times in our glorious Red Rocks. We will be planning many special tributes including special emphasis for our emeritus and retired members to celebrate those who helped bring us to where we are today.

We will be launching our WEB site soon, but if you have questions now, please contact me @ (480) 965-6109 or polly.pinney@asu.edu.

Polly Pinney
RMA 2003 Conference Director
Arizona State University



**RMA 2002 Educational Conference
September 15 – 17, 2002**

State/Province Reports

Montana Report



**Bob
Lashaway**

Unfortunately, the effects of the national economic slowdown have finally hit the economically secluded state of Montana. At press time, the state legislature is meeting in its first special legislative session since November, 1993, to deal with a significant expected budget deficit for FY03, the current fiscal year. As with many of the lesser populated states in the northern plains and northern Rockies, education budgets comprise a major portion of Montana's state

budget and consequently must bear significant portions of the required cuts. The current cuts are expected to total in the neighborhood of 7% of the university system's total state budget. Even though approximately half of the cuts will be absorbed by increases in student tuition and "surcharges," the resulting actual cuts will affect overall services. Already, in pre-session committee hearings, they have trimmed previously approved building construction and maintenance projects, and raided ~\$1.5 million from the cash building program available to the next regular session - none the less a significant amount in a state where the cash building program only generates about \$4.5 million for *all* state agencies, *for an entire biennium!*

Another approach that is being considered is reducing funding for already negotiated personnel pay raises, which equates to additional agency cuts, since agencies will be bound to meet negotiated pay levels, from their remaining budgets. All of this bodes ill relative to accumulating deferred maintenance, at a time when maintenance and material costs are escalating significantly faster than general rates of inflation. When one throws in the cost implications of Montana's volatile electricity deregulation situation, it makes even the most optimistic among us wonder when things will turn for the better. Pessimists cheerfully point out that, in a state of about 930,000 people, with an economy long based on extractive industries (virtually dead) and agriculture (dying?), and trying to support 14 institutions of post-secondary education, any possible turn around will likely be later rather than sooner.

Unfortunately, the bad news does not stop with the current situation - budget deficits facing the January, 2003, regular biannual legislative session are projected to be in the 20%-22% range, (on top of the current cuts noted above). It will be interesting to see who runs in the fall legislative election, and why they think they would like to be elected to deal with such financial chaos.

On the brighter side, due to significant moisture this May/June, generally throughout Montana, the campuses look better than they have in the month of August for

years. Most of the campuses are projecting stable to slightly increasing enrollments for Fall Semester, and many parents are apparently viewing Montana as a safe place for their children to pursue a quality education.

Wyoming Report



Frank Fox

Dr. George F. Krell, Director Division of Physical Plant at The University of Wyoming has announced his retirement effective June 30, 2002. Dr. Krell was first employed by the University as an Engineering Technician for the Physical Plant while a student pursuing a Masters Degree in Industrial Education; upon receiving his degree in May of 1979 he became the Manager of Facilities Engineering.

In May of 1985, George was appointed as Acting Director of the Physical Plant at the University of Wyoming. When the new Physical Plant Director was hired in October of 1985, George became the Associate Director. During this period he completed work on his Doctorate, receiving his Degree in Educational Administration in May of 1985. During his Doctoral Studies, he specialized in finance, educational law, and research. His dissertation was on the legal aspects of capital construction and he did considerable research into policies, procedures and practices of personnel hiring and promotions. His research into personnel hiring evolved into the current practices at the Physical Plant that have stood the test in court cases and investigations.

Since April of 1988, Dr. Krell has been the Director of the Physical Plant. During the past several years, he has been extensively involved in many aspects of planning for the University of Wyoming. During his tenure he has served on, or chaired, the Facilities Planning Committee, the Committee on Access for the Disabled, the University Risk Management Committee, the Directors Budget Review Committee, and the Laramie Area Transportation Planning Committee. In addition he has served on the University Reallocation Criteria Committee and Chaired the University Emergency Preparedness Response Planning Committee. He is the Chair of the University Parking and Circulation Committee, has served as Commissioner of the Laramie City Planning Commission, and has worked with the Wyoming Legislature subcommittee process to attain favorable legislation for the University. He has been very active in APPA, RMAPP, and the Wyoming Physical Plant Directors Association.

Upon departing the University his plans are to do a lot of traveling. Alaska is his first destination.

Utah Report

Utah State University
By Brenda Rust

A valued employee recently retired from Utah State's Facilities organization. We would like to take this opportunity to wish him well and thank him for his dedicated service. Scott Goodwin worked in the Facilities organization at Utah State University for 37 years. Scott hired on as an excellent craftsman, learned and developed supervisory skills and became foreman over the carpentry shop. He retired as manager of the Crafts area. Scott has successfully trained craftsmen to provide quality and timely service and to understand the customer's needs. Because of Scott's leadership and interaction, the quality of service provided by Facilities Crafts greatly improved over the years. His quest for excellence and quality of service has, in many respects, made the Crafts area what it is today. Changes in materials, processes and tools have been a constant within Scott's area of responsibility. If there was a better way to accomplish an objective he was interested in developing it. Individuals who developed in leadership roles from within Scott's organization have had tremendous impact both inside and outside the Facilities organization. For much of the last 15 years, the Classified Employees representative for Facilities has come from within Scott's group. Persons trained by Scott now hold positions with DFCM (The State Division of Facilities and Construction Management), and as such provide benefits back to USU.

Scott Goodwin will always be remembered as the founding organizer and advocate for the Physical Plant Crafts Association (PPCA). This association was started as a network of support for crafts and skilled trades at campuses in the state of Utah. Under Scott's leadership, the PPCA grew into a regional group with membership from over 45 institutions. It is currently expanding to include a national representation. Its strength is a result of Scott's understanding of an unfulfilled need among skilled trades in the campus environment. Meetings are held quarterly at institutions of Higher Education within our region. These meetings provide tradesmen an opportunity for interaction with counterparts from across the nation, discussions on the success of various technologies, and individual training. As the association's leader, Scott led them in the development of an organizational vision and mission statement, and strategic goals. He can be credited with defining their organization as a world-class association. Although Scott is no longer their official leader, he will always remain an unofficial spokesman and promoter of PPCA and will be remembered as their founding father.

Scott was first and foremost a team player interested in the development of individuals and teams. He had an uncanny ability to maintain a positive attitude regardless of the situation and his resolve to work towards a universally beneficial solution was unsurpassed in our organization. He will be missed by all who know and respect him.

University of Utah
By Craig Bohn

This past year, the University of Utah had the opportunity to play an active role in the success of the 2002 Winter Olympics. Rice Eccles Stadium was the venue used for the opening and closing ceremonies for the Olympics and the opening ceremonies for the Paralympics. Our newly constructed student housing, along with historic Fort Douglas was used for the Olympic Village. These two venues plus several exhibits, delegations, and campus activities brought many visitors to our campus.

Plant Operations stayed actively involved in the planning phase of the Olympics. This made it possible for us to know and understand what was going to happen to our campus, so when the actual work started we could make the required adjustments and provide the necessary support. When roads were closed, fences went up, and areas were secured our ability to provide service for the campus became a challenge. Through a dedicated and committed staff, this challenge was met along with providing the necessary support for the Olympics.

The Olympics are gone, the security fences removed, and the campus is back to normal. As you walk the campus, it is hard to believe that the Olympics made a stop at our campus. However, each of us has our own special memories of how we were able to be part of the successful 2002 Winter Olympic Games.

Colorado Report

By John Bruning

RMA Member Institutions in the Centennial State

How about a whirlwind tour of the RMA member institutions in the beautiful Centennial State of Colorado? Let's start in the southeastern plains and meander our way west into the southwestern corner, then into the central mountain communities while working our way back east to the Denver Metro area and finishing up in the northeastern corner. Colorado institutions of higher education are as diversified as our vast landscape.

Otero Junior College

Approximately 60 miles southeast of Pueblo is La Junta, home of Otero Junior College (OJC). The 40 acre campus offers associate degree programs in Science and Applied Sciences and certificate programs. Otero Community College serves the counties of Otero, Bent and Crowley. With a student population of 1300, class sizes are small and the learning environment intimate.

Wayne Stuchlik is the Director of Physical Plant for OJC.

United States Air Force Academy

The United States Air Force Academy (USAFA) is a 9M GSF institution located north of Colorado Springs on 19,000 acres of land at the base of the Rampart Range. The

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striking campus includes an airfield, golf course, stadium, chapel, and family housing in addition to the other academic, residence, athletic and administrative facilities. Talk about a snow plowing and road maintenance nightmare, the USAF campus has 176 miles of roadways!

Beginning April 1, 2002, J&J Maintenance, Inc. from Austin, Texas assumed the facilities management functions for the USAFA. The contract team is lead by Civil Engineer Project Manager, Ed Smith, longtime RMA member, who moved to J&J Maintenance from the University of Colorado Health Sciences Center. Colonel Thomas F. Hayden III is the current Facilities Engineer at the USAFA. From all accounts, the transition has been quite successful.

Pikes Peak Community College

With three campuses located in south, central and north Colorado Springs, Pikes Peak Community College (PPCC) continues to expand to serve the growing Colorado Springs and El Paso County population. Eva Reynolds is the Director of Facilities and Procurement, while Earl Lindsey and John Smith handle the physical plant management positions for the college.

The Centennial Campus, built in 1978, is located on the south side of town, while the Downtown Studio Campus opened in 1986. The newest campus is the Rampart Range Campus located on the north side of Colorado Springs. PPCC offers a variety of associate degree programs and transfer, career and technical programs.

The Colorado College

Gary Reynolds directs the Facilities Services Department at The Colorado College and is ably assisted by George Eckhardt. The Colorado College campus has undergone dramatic changes since Gary took over, adding several residence halls and large renovation projects. The Russell T. Tutt Science Center is currently under construction and will house 51,000 GSF of labs and "smart" classrooms for environmental science, geology, psychology, neuroscience and mathematics.

The Colorado College was founded in 1874 in downtown Colorado Springs on 90 acres of land overlooked by the majestic 14,000' + high Pikes Peak. The college is recognized as an integral part of the Colorado Springs community that has grown to 452,415 population.

Pueblo Community College

Located in Pueblo, Colorado, this public community college is a two-year institution founded in 1933. With satellite campuses located in Canon City and Cortez, Pueblo Community College offers a technical skills education focused on preparing its graduates for assuming careers in Colorado's burgeoning high tech and health markets. Located in Canon City, groundbreaking for the new Fremont Campus occurred in March 2000. The Technical

and Health Science Buildings at the Pueblo Campus were recently remodeled and a new Industrial Education facility is in the finishing touches.

The Gorsich Advanced Technology Center, located on the Pueblo campus, has a high percentage of foreign students who use the technical training programs as a stepping stone to hone the skills necessary to matriculate to other institutions of higher education and industry.

Tamara Muhic, became the new Director of Facilities Services in January 2002, replacing Bob McGregor who moved over to the University of Colorado Health Sciences Center. We look forward to meeting Tamara at our regional meetings!

University of Southern Colorado

A member of the Colorado State University System, the University of Southern Colorado (the "other" USC) is located on a 275 acre campus in Pueblo, Colorado, which has been noted as one of the five best small communities in which to live. This four-year university offers 29 bachelor degree and 6 master level programs. Designated as a Hispanic Serving Institution by the Department of Education in 1999, the University of Southern Colorado is dedicated to educational equity and academic excellence.

Ben Martinez is the Director of Maintenance Operations and Robert Sack directs the Facilities Planning and Construction Division for USC.

Adams State College

Alamosa, situated in the spectacular San Luis Valley, is the home of Adams State College. Approximately 2,500 students are enrolled on campus while more than 10,000 are enrolled in the Extended Studies program. Founded in 1921, this state-supported, comprehensive four-year institution has 54 buildings on 90 acres of land. Bachelor of Science, Bachelor of Arts and Master of Arts and Associate degrees are available.

With the recent departure of Eric Van De Boogaard to Mesa State College, Todd Wright is now the Director of Facilities Services at Adams State. Todd was formerly associated with Van Iwaarden Builders, Inc. in Alamosa, a firm with considerable construction experience on the Adams State College campus. Todd reports that he inherited two projects currently underway, Phase III of the Smart Classroom Project and the renovation and addition of the Business and Economics Building. Best wishes go to Todd and his staff, we hope to meet you soon!



Fort Lewis College

Fort Lewis College (FLC) is located atop a mesa overlooking the southwestern community of Durango, which has been identified out of 25,000 communities as the fifth best college town in the United States. Over the past decade, Director of Physical Plant Services, Al Mages, has overseen the addition of 9 new buildings to support the 24 undergraduate degree programs in Arts and Sciences, Business Administration and Education.

A Board of Trustees has recently been appointed by the governor to oversee the college. This independence establishes Fort Lewis College as a regional education provider and enhances its reputation as a developer of leaders and award-winning academic programs. This summer has been a tense time for Al and FLC, as one of the largest wildfires in Colorado, the Missionary Ridge Fire, burned just north and east of the campus.

Western State College

Gunnison, Colorado is the home of Western State College, a four-year undergraduate institution. Over the past 10 years, \$55M in capital construction and major renovation funding has transformed this campus into one of the real gems among the higher education institutions in Colorado. A low building density combined with immaculately maintained open landscaping highlights the 30+ buildings on this 137-acre campus. All of the new and renovated facilities have been designed with thoughtfulness and care to enhance the student learning and living experience.

The Facilities Services Department, headed up by Associate Vice President for Facilities Services, Rick Tonnessen, has been honored by the governor for energy conservation after converting the campus mechanical systems to DDC controls, energy efficient boilers and energy conserving interior lighting. A phased roadway and wayfinding project is currently underway replacing most all of the asphalt to concrete paved roadways and installing unique rose granite building signs that provide consistent and attractive identification for each building.

Mesa State College

Located at the confluence of the Gunnison and Colorado Rivers, Grand Junction is home to Mesa State College. Founded in 1925, this 42-acre main campus serves a 4,365 FTE enrollment in Business and Professional Studies, Humanities and Social Sciences, Natural Sciences and Mathematics and the School of Applied Technology. Mesa awards degrees in 17 baccalaureate, 10 associate, and 5 certificate areas and has a masters in business administration program.

Erik Van De Boogaard took the reins from Ron Gray as the Director of Facilities Services back in June 2002. Moving over from Adams State College has been a challenging but rewarding experience according to Erik. The main Mesa

campus is nearing 1M GSF as they are currently finishing the new Visual Arts Building and a major addition and renovation of the Performing Arts and Theater Building. Since leaving UC-Boulder, Erik has left a great legacy at Adams State College and will surely have the same positive impact at Mesa. Good luck Erik, hope to see you in Alberta!

Colorado Mountain College

Our tour of Colorado RMA Member Institutions moves back east into the central mountain communities of Glenwood Springs, Carbondale, Aspen, Eagle, Leadville, Rifle, Breckenridge, Dillon, Steamboat Springs and Vail. Colorado Mountain College (CMC) offers these communities two-year Associate of Applied Science and Associate in General Studies degrees and one-year Occupational Proficiency programs. The three residential campuses are located at the Alpine Campus in Steamboat Springs, Roaring-Fork-Spring Valley Campus near Glenwood Springs and Timberline Campus at Leadville.

The 6,600 square miles covered by CMC presents a real challenge to Michael Sawyer, Director of College Facilities who doubles as an adjunct professor in his "spare" time. The occupational programs offered by CMC are tailored to the vocational opportunities in these mountain communities, e.g., Ski and Snowboard Business, Resort Management, Veterinary Technology, Resort Culinary Management and Outdoor Recreation Leadership, among others.

Colorado School of Mines

Located in Golden, the Colorado School of Mines (CSM) is one of a few institutions in the world specializing in resource exploration, extraction, production and utilization. CSM has the highest rate of job offers at graduation of all Colorado institutions of higher education and the highest admissions standards in Colorado. Tim Cake is the Director of Plant Facilities at this unique institution.

Red Rocks Community College

VP of Administration, Cliff Richardson and Ron Bana, Director of Physical Plant, handle facilities management for Red Rocks Community College (RRCC) located in Lakewood. RRCC was founded in 1969 and has expanded with campuses in Arvada and Conifer. The Lakewood Campus is the largest community college campus in Colorado and RRCC total enrollment now exceeds 14,000. 32 education and vocational programs are available. Among these programs are the OSHA Training Center and Colorado Environmental Training Center. A teacher education program will be offered for the first time in the fall 2002 semester.

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Arapahoe Community College

Ron Putt is the Director of Plant Facilities for Arapahoe Community College. The main campus is located in Littleton and satellite campuses are located at the Denver Tech Center and in Parker. Certificate and Associate degree programs are offered to the 7,268 students in the south-metro area.

Auraria Higher Education Center

The Auraria Higher Education Center (AHEC) is located in downtown Denver. This unique campus provides facilities for three separate institutions, the Community College of Denver, Metropolitan State College and the University of Colorado at Denver. Each institution pays for a commensurate portion of AHEC's operating funds and Jim Kelley, AHEC Director of Facilities Management, says that balancing the services to each institution is one of his greatest challenges.

The Community College of Denver offers 90 two-year associate degree, certificate programs and transfer credits to any of Colorado's four-year colleges and universities. Metropolitan State College is the largest undergraduate college in the USA and the University of Colorado at Denver is one of 4 University of Colorado System campuses. The combined enrollment at AHEC now exceeds 33,000 students who occupy the 53 AHEC campus buildings totaling 2.1M GSF.

University of Denver

Founded in 1864, the University of Denver is the oldest independent university in the Rocky Mountain region. Jeff Bemelen, Director of Facilities Management, is overseeing a capital investment of over \$350M in new construction and major renovation designed to unite all of the university programs at the University Park Campus. The Richie Center for Sports and Wellness, a spectacularly designed facility completed in 1999, houses a natatorium, ice rink and basketball arena/events center in addition to athletic training facilities.

Undergraduate enrollment is 3,657 and graduate enrollment is 5,154. The University of Denver is rated in the top 100 universities, known particularly for the Daniels College of Business and the DU College of Law.

Regis University

Originally founded in 1877 in Las Vegas, New Mexico by Italian Jesuits, Regis University moved to its current Denver location in 1887. Michael Redmond is the Director of Physical Plant for Regis and oversees the facilities management functions for the 6-campus system. The main campus is the Lowell campus and satellite campuses are located in the Denver Tech Center, Boulder, Broomfield, Fort Collins and Colorado Springs.

University of Colorado Health Sciences Center

The University of Colorado Health Sciences Center (UCHSC) is one of four campuses of the University of Colorado system. UCHSC is currently in the process of moving from the current location in downtown Denver to the former Fitzsimons Army Medical Center in Aurora. The first phase of this move, scheduled to take place by 2010, is estimated to cost \$1.3B. The 2.7M GSF, 46 acre Denver campus is no longer adequately sized for the Center and affiliated University Hospital, while the Fitzsimons Campus offers 3.4M GSF on 217 acres. An additional 1.5M GSF of research space will be added in the subsequent phases of this transition.

Overseeing this historic project is Associate Vice Chancellor for Facilities Operations, David Turnquist. Talk about where the action is! Good luck David and UCHSC!

Community College of Aurora

Located in Aurora, the third largest city in Colorado, the Community College of Aurora (CCA) has two campuses, the 124K GSF main campus in central Aurora and the 260K GSF Lowry Campus located on the decommissioned Lowry Air Force Base. Larry Steele has been the Director of Facilities since 1996 and worked at the college for 6 years prior to that time. CCA is the only community college in the metro area with a residence life program, having a residence hall at the Lowry Campus.

The college has expanded in the past two years with additions to their Student Center and Fine Arts facilities. With a student enrollment at 4500 FTE, CCA provides all the facility services with a small, but capable, in-house staff.

University of Colorado at Boulder

Founded in 1876, as a territorial institution, the University of Colorado at Boulder (UC-B) is the "flagship" campus for the four-campus University of Colorado system. UC-B has been ranked fourth in a review of the most architecturally successful campuses in the country. Set against the backdrop of the majestic Flatirons sandstone formations and continental divide, the 786 -acre campus has a current enrollment of 26,000 students.

The "rural Italian" or Tuscan architectural style, featuring red clay tile roofs, native sandstone veneers and limestone finials causes the 9M GSF campus to stand out in the surrounding community of Boulder. The dramatic growth of sponsored research at UC-B has elevated the campus to rank 10th among public research universities and third among rising research universities in the public sector. (The author of this article says it's a privilege to work here!)

Colorado State University

Established in 1870 as a land grant institution, Colorado State University (CSU) didn't actually have a building until 1878. Originally called the Colorado Agriculture College, CSU is now a Carnegie Class I research institution with annual research funding over \$138M. Located in Fort Collins, CSU now supports a 23,000 FTE enrollment and 7.8M GSF. A new 70K GSF Chemistry/Biology Building is the most recent addition to the campus.

On June 1, 2002, Brian Chase took the reins from Ron Baker as the Director of Facilities Management. Brian came to CSU from Portland State University. RMA wishes Brian the best in his new position and we hope to meet him soon.

Aims Community College

With campuses located in Greeley, Loveland and Fort Lupton, Aims Community College (ACC) serves Weld and Larimer counties. ACC is a 2-year comprehensive college with an FTE enrollment of 4,000 and total enrollment now at 15,000. The college was founded in 1967 at the 185-acre Greeley campus and expanded with a 60-acre campus in Fort Lupton and a 14K GSF classroom facility in Loveland.

Don Plant is the Director of Physical Plant and Services at ACC.

University of Northern Colorado

Kirk Leichliter directs Facility Operations at the University of Northern Colorado (UNC), while Norm Laurence is the Director of Facility Planning. Located in Greeley, UNC now supports a total enrollment of 11,000 students. Originally created as the State Normal School in 1889, UNC's curriculum was focussed on training qualified teachers for the state's public schools.

The intense drought conditions have required Facility Operations to impose water conservation restrictions in order to comply with Greeley municipal mandates. Irrigation only occurs every 3 days between 6:00 PM to Noon. UNC is also pursuing the expansion of their non-potable irrigation system to further relieve their dependency on municipal water. Norm has a full plate of work, as UNC is going through the approval process for their facilities master plan and managing several capital, renovation and renewal projects concurrently.

Morgan Community College

Last, but certainly not least, we'll finish our tour of Colorado RMA member institutions in Fort Morgan at Morgan Community College (MCC). Founded initially as the Morgan County Junior College, MCC joined the 14 member State System of Community Colleges in 1973. The first MCC owned buildings were constructed on a 10-acre site east of Fort Morgan in 1978 and 5 additional buildings have been added since that time, with Elm Hall being the most recent addition.

MCC serves an 11,500 square-mile region of northeastern Colorado covering seven counties. Vice President of Administration and Finance, Susan Clough, is the RMA institutional representative at MCC.

From the southeastern plains, to the southwestern mountains, to the central mountains, to the front-range Denver Metro Area, back north and east to the northeastern plains, Colorado RMA member institutions are as diverse as our beautiful state. It's truly a joy and privilege to work and live here.

New Mexico Report

Albuquerque Technical Vocational Institute
By Luis C. Campos

Albuquerque Technical Vocational Institute (TVI), New Mexico's largest community college, is a student-centered organization, dedicated to accessible and affordable post-secondary occupational training, preparatory work, workforce training, college transfer and opportunities for lifetime learning. The 160 TVI Physical Plant Department (PPD) employees are responsible for about one million square feet at five sites. These facilities serve about 20,000 students and 2000 staff. Classes are held year round with many offerings nights and weekends to accommodate the needs of working adults.

The TVI Physical Plant Department was created in 1990 to consolidate maintenance and operations activities at TVI. The unit also includes Facilities Planning, Security, and Safety. PPD is actively involved in continuous quality improvement activities. A departmental Assessment Team of representation from all units and levels meets monthly to self-assess the department using the APPA Strategic Assessment Model (SAM). One area the department is concentrating is on creating an active awards and recognition program.

During the fall 1997 term, President Michael Glennon created an award and recognition team. This quality improvement team was charged with identifying specific ways TVI could address the need for more recognition for TVI employees. Because salary increases are governed by union negotiations or are decisions made by the state of New Mexico, an emphasis was placed on ways to acknowledge exemplary employees. A formal *Excellence Award* was introduced in 1999. This award allows students, co-workers, supervisors, or subordinates to nominate an individual. The Physical Plant department has the largest number of employees receiving this honor since June 1999. This institutional process has also led to specific departmental recognition processes. The employees of the Physical Plant department made a commitment to donate money to the Albuquerque TVI Foundation, Inc. This money created a source of funding for recognition awards to be given annually to their staff. Over the past two years, more than 90% of the Physical Plant staff has contributed to the recognition fund. An annual Physical Plant picnic lunch is held in May and Administrators and Governing

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Board members are invited to see the awards ceremony. As a result of the department commitment, units within the department have begun to initiate their own awards and recognition program. The maintenance crew nominates an employee to receive a PPD jacket. Operations has a monthly award lunch for all staff, and the Security Department nominates an employee who receives a gift certificate and plaque. All the programs have assisted the department in recognizing staff who go out of their way to promote the department.



Arizona Report

By Arnold Guerra

Phoenix College is 82 years old. When its first student body, all eighteen of them, came to the college they found teachers, administrators and staff who were dedicated to providing equal access to quality education for every student who entered its doors. That dedication has never wavered.

The Phoenix Union High School District established Phoenix College in 1920. It was housed on the high school campus in a couple of one room cottages and was staffed by two instructors. Tuition was free. The first graduating class (1922) included four men and one woman. The next had twelve men and seven women. The college is proud that it has never been racially exclusive or segregated. Even in troubled times of war and protest, it remained devoted to its goal of providing access to quality education for all comers. In 1962, the college became part of the Maricopa County Junior College District (later renamed the Maricopa County Community College District), which now includes ten colleges and one education center.

After several moves and much expansion, the college came to its present location, near downtown Phoenix, in 1939. The 52 acre campus has 25 buildings, athletic fields, tennis courts, mature landscaping and redbrick buildings of the quintessential college. An adjacent campus was acquired in 2000, thus adding additional acres and square footage

to the college. The campus now has 57 acres and 550,000 square feet serving at an average 6,000 FTE's and 13,500 student headcount.

Phoenix College is a comprehensive, urban community college. Phoenix College's reputation as an excellent, student-centered college is recognized nationally for its programs in gerontology, dental hygiene, fire science, emergency medical technology, mathematics, art, graphic design and as a two year liberal arts college. The college is maintained by a dedicated staff of Custodians, Crafts and Groundskeepers.

Editor's Corner

Thanks to everyone for their articles. Our schedule for the coming year for when articles are due is: November 5; February 4, 2003; May 6, 2003; and August 5, 2003. Anyone can send in an article. Articles should be sent to your state correspondent, but if you can't get a hold of this person you can email the articles to me or my assistant. I would prefer the article be in Word but my assistant can handle either Word or WordPerfect. Our email addresses are: psmith@pima.edu or eleon@pima.edu.

The State correspondents are: New Mexico - Mary Vosevich, University of New Mexico; Utah - Brian Nielsen, University of Utah; Colorado, John Brunning, University of Colorado; Wyoming - Frank Fox, University of Wyoming; Montana - Bob Lashaway, Montana State University; and, Arizona - Dave Cain, Northern Arizona University. I still don't have a correspondent for our Canadian members, so if anyone out there wants to know what he/she can do to help, I would appreciate your volunteering.

The newsletter is only as good as you make it. If anyone has suggestions for themes for the coming year, please let me know. There is a wealth of knowledge out there and it helps everyone if we share our knowledge. It doesn't take long to write three - four paragraphs and if you are worried about how it will look send the article to me and I will work with you to edit it and make it work for you and the newsletter.

For the November newsletter, I would like to feature capital development programs. If your institution has just started, part way through or about finished, how about sharing with us what you are going to do, are doing or just completed. The Western states are some of the fastest growing in the United States and many of the states and provinces in our area are expecting serious student population increases over the next three to five years. In order to meet this surge, many of our schools have started, finished or will start a capital development program to add additional space. Your article may be just what someone else needs to get the job done.

I look forward to seeing you in Banff, for our 50th Education Conference.

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The ROCKY MOUNTAIN ASSOCIATION OF PHYSICAL PLANT ADMINISTRATORS OF UNIVERSITIES AND COLLEGES was organized in February of 1953 for the purpose of promoting the common interest in the planning, maintenance and operation of physical plants of Universities and Colleges in the Rocky Mountain Region: to foster a professional spirit among those engaged in this work; and to support and supplement the activities of its parent organization, the "Association of Higher Education Facilities Officers (APPA)." The Rocky Mountain Region encompasses the states of Arizona, Colorado, Montana, New Mexico, Utah, Wyoming, and in Canada the Provinces of Alberta and Saskatchewan and the Northwest Territories.

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FUTURE MEETINGS

2002 Annual Meeting	Banff, Alberta, Canada	University of Calgary
2003 Annual Meeting	Sedona, AZ	Arizona State University
2004 Annual Meeting	Jackson Lake Lodge, WY	University of Wyoming